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OFFICE OF THE SECRETARY OF DEFENSE  
Washington 25, D. C.

DEC 22 1953

MEMORANDUM FOR THE EXECUTIVE OFFICER,  
OPERATIONS COORDINATING BOARD

SUBJECT: Coordination of PSB D-38 and Related Matters  
Concerning Western Europe

1. On 2 December 1953 the OCB Working Group met to evolve the plans for the implementation of subject policy.
2. It was subsequently recommended by the Working Group that the Department of Defense should undertake distribution of D-38 to appropriate commanders in Europe and that a correction to the paper should be issued enlarging the role of the Department of Defense along the lines outlined as Defense responsibilities under PSB D-21.
3. It is considered that this action does not satisfy the requirements of the Department of Defense in the field implementation of subject document.
4. It is recommended that the Working Group undertake to redraft D-38 and incorporate therein PSB Document D-21.
5. It is recognized that a progress report on the implementation of this plan is presently scheduled for 20 February 1954. However, it is believed more important to assure the proper promulgation of a basic operating policy than it is to attempt to meet a deadline by perhaps insufficient exposition of such a policy. Moreover, it is entirely possible that D-38 can be redrafted along the lines indicated above and that it can be issued to the field for implementation, and the report still secured from the Working Group by 20 February 1954.

/s/

G. B. ERSKINE  
General, USMC (Ret)  
Assistant to the  
Secretary of Defense  
(Special Operations)

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Note: Permission to copy  
this memo was granted by  
Mr. Wm. H. Gadel, 12/28/53

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## ROUTING AND RECORD SHEET

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FROM:

ocb

NO.

DATE

22 Dec. 1953

TO	ROOM NO.	DATE		OFFICER'S INITIALS	COMMENTS
		REC'D	FWD'D		
1. <i>SADCI</i>		28 DEC 1953		<i>WJ</i>	
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FROM:

PP/Press

TELEPHONE NO.

DATE

29 Dec. 53

TO	ROOM NO.	DATE		OFFICER'S INITIALS	TELEPHONE	COMMENTS
		REC'D	FWD'D			
1. SA/DCI						
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